



Welcome to the new year – Fall Quarter 2016!



POINTS TO COVER

- Update since Last Town Hall (5/6/16)
- Organizational/Leadership Development
- Race and Equity: Series of Active Discussions
- UW Tacoma Law School update
- Enrollment Snapshot
- 2017-18 Budget Development
- Strategic Visioning/Planning Implementation
- UW and UW Tacoma Campaign Launches
- Questions and Discussion



Organizational/ Leadership Development



EXECUTIVE APPOINTMENTS 2016

- School of Interdisciplinary Arts & Sciences
 Dr. Anne Bartlett, Dean, July 1, 2016
- Milgard School of Business
 Dr. Howard Smith, Dean, July 1, 2016
- School of Education (Interim)
 Dr. Brian McAlister, Director, August 8, 2016
- Global Honors
 Dr. Divya McMillin, Executive Director, June 1, 2016
- Research
 Dr. Turan Kayaoglu, Associate VC Research, July 1, 2016
- Undergraduate Education
 Dr. Jill Purdy, Associate VC, UA, July 1, 2016



EXECUTIVE APPOINTMENTS 2016

- Student & Enrollment Services (Interim)
 Kathleen Farrell and Karl Smith, AVC, August 1, 2016
- Global Affairs (Interim)
 Dr. Lisa Hoffman, Executive Director, July 15, 2016
- Community Engagement
 Dr. Linda Ishem, Assistant to the Chancellor, July 15, 2016
- Veterans/External Relations
 Michael Wark, Assistant VC for External Relations
 Roz Johnson, Assoc. Dir. Veteran & Military Services, Sept. 1, 2016
- VIBE
 Thomas Kuljam, Director, September 15, 2016



EXECUTIVE SEARCHES 2016-17

- Vice Chancellor for Student & Enrollment Services
 Co-Chairs: Patrick Pow and Andrea Coker-Anderson,
 Storbeck/Pimental Consultant
- Founding Dean, Institute of Technology
 Co-Chairs: Ali Modarres and Martine De Cock,
 Storbeck/Pimental Consultant
- Founding Dean, School of Education
 Co-Chairs: Raj Katti and Matthew Weinstein
 Storbeck/Pimental Consultant
- Executive Director, Global Affairs (Winter/Spring 2017)

OUTCOMES OF THE SAES REVIEW

Strengths:

- Solid infrastructure and a firm foundation
- Supportive and committed staff
- No immediate need to make large-scale changes

Areas to be addressed:

- Develop shared SAES vision
- Increase levels of collaboration, especially with AA
- Review physical space and org. arrangements
- Investigate operational scalability
- A few unit-specific issues to enhance



PROGRAMS TO SCHOOLS

- Education proposal submitted to UWS April 11, 2016
- Institute of Technology proposal submitted to UWS April 11, 2016

Approved during July BOR – Effective September 16, 2016!

- Urban Studies was requested to continue to grow and develop and re-submit at a later time
- Nursing and Healthcare Leadership and Social Work and Criminal Justice need more time to discuss options and accreditation and governance issues with their Seattle counterparts and also continue to grow and develop



UW Tacoma Law School



UW TACOMA LAW SCHOOL

- We recognized that this would be a completely different initiative than UW Law School in Tacoma
- Law school project would need to be congruent with the completed campus strategic plan
- Have the support of UW Seattle administration and UW School of Law
- Need significant state and private investment (request submitted)



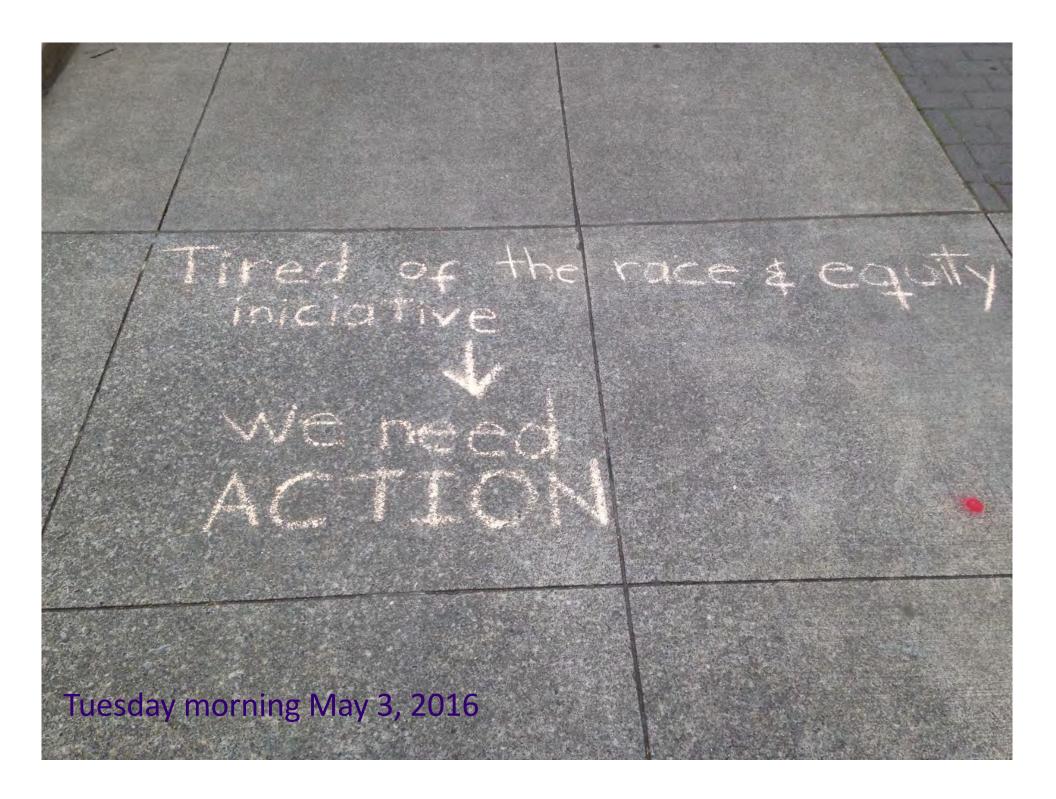
UW TACOMA LAW SCHOOL

- Needed a feasibility study for this new model
- Consultant hired in mid-April:
 Dr. Marty Katz from the Sturm Law School U of Denver
- Met with key community and legislative leaders
- Held four focus groups with approximately 35 individuals attending
- Conducting a needs/market analysis (CAMPOS Inc.)
- Recommendations/next steps later this quarter



UW Tacoma Race and Equity Initiative





EQUITY



We are grounded in social justice and embrace the assets of our diverse communities.



CULTURE



Our campus is respectful, productive and inclusive.



RACE & EQUITY INITIATIVE

Standing Together for Justice, in Hope and Determination Event

Held: Peace Pole along the Grand Staircase on July 12, 2016

Organized by: Ed Mirecki, Kathleen Farrell and students



Orlando (6/13/16)

Baton Rouge (7/5/16)

St. Paul (7/6/16)

Dallas (7/8/16)



Result was "A Series of Active Discussions"

- They are designed to move us from discussion to action
- They are being organized with input from faculty, staff, students, administration, and community
- Their focus: the need for activism, freedom of speech and public discourse, and examples of best practices for appropriate actions

We will continue our action as we move forward!



UWT RACE & EQUITY INITIATIVE

UW Tacoma Series of Active Discussion

- First event: "Bree Newsome", Thursday, October 20th from 5-7 pm, University "Y" Room 304
- Will "Book-end" this with a terrific event of similar stature spring quarter
- Currently the series of events between (free speech, public discourse, academic freedom, institutional best practices) are still in planning stage

Student Action

• Students will host "Inspirational Voices" to be held, Wednesday, October 19th, noon-4:00 pm in Jane Russell Commons

Other Actions

- Opening a Campus Meditation Space in WCG 233 (Opening: 10/10/16)
- UW Tacoma is launching a Bias Incident Reporting Tool
- EVCAA evaluating and revising our faculty hiring practices
- SAES hosting series of "Standing Together" events at Peace Pole
- Updated <u>Diversity Blueprint</u> to be released in October UNIVERSITY of WASHINGTON | TACOMA



2016-17 Budget Development



2017-18 BUDGET DEVELOPMENT

- Will provide increased <u>transparency</u> and <u>wider</u> input EBC/CBC
- CBC Kick-off: Budget 101 on 10/24/16, 11/16/16, 12/16/16
- Budget continues to assume backfill from UW Seattle and State Legislature and <u>no</u> tuition increase
- Budget assumes a 4% compensation target for 2017-18
- Continue to match faculty searches with capacity/demand and closely monitoring all new/continuing staff hires
- Fund Strategic Plan initiatives at 1.0% of GOF (Approx. \$400K)
- With these assumptions as a minimum we need significant new resources to stay even (approx. 200 new students as well as approximately 1% reallocation – VC's working in their units)

Enrollment Development



FALL 2016 ENROLLMENT PROJECTIONS

Autumn 2014 4,501

Autumn 2015 4,629

Autumn 2016 (headcount as of 10/6/16) 5,012

Original plan prior to Autumn 2015 **7%** growth

Revised plan for 2016-17 4.5% growth

Actual enrollment increase 8.3% growth

2017-18 plan forward (Prelim. estimate **200-250** students)

Approx. 4% – 5% growth



Student Success Task Force



STUDENT SUCCESS TASK FORCE

- Lisa Hoffman, Deirdre Raynor and Bonnie Becker served in leadership roles in this initiative and worked with EVCAA Melissa Lavitt
- Created Catalyst worksite: https://catalyst.uw.edu/workspace/jpurdy/52216/
- 8 working groups and a steering committee (group chairs) established:
 - Understanding retention and persistence
 - Best practices/models of first year and lower division
 - Research on best practices for first generation college experience
 - Student pathways into majors
 - Campus-wide student support structures
 - Incentives for faculty engagement
 - Digital/info literacy
 - Student sector: student perspectives and projects
- Developed short-term pilots and longer-term recommendations for EVCAA. Currently being led by **Deirdre Raynor** and **Jill Purdy**
- Stay tuned for more updates
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STUDENT SUCCESS TASK FORCE

- Over 60 staff, students and faculty joined this campus-wide effort for student success, with a focus on the lower division and transition points THANK YOU!
- Created platform for cross-campus collaboration on a range of student success issues

Jessica Asplund	Ashley Dickerson	Kelvin Keown	Paul Prociv
Katie Baird	Lorraine Dinnel	Sean Kitaoka	Jill Purdy
Kerry Barker	Reynide Dubreus	Chris Knaus	Jenny Quinn
Bonnie Becker	Douglas Epps	Joel Larson	Deidre Raynor
Joey Bell	Kathleen Farrell	Margaret Lundberg	Teresa Regalado
Nicole Blair	Victor Flores	Augie Machine	Rafael Saucedo
Amanda Bruner	Brendan Foster	Julie Masura	Cindy Schaarschmidt
Eric Bugyis	Jamal Gabobe	Brianna Maurer	Pinder Singh
Jalen Calhoun	Stephon Harris	Fleciah Mburu	Libi Sunderman
Colleen Carmean	Lisa Hoffman	Ed Mirecki	Riki Thompson
Leighann Chaffee	Heather Hucks	Kathleen Monks	Tanya Velasquez
Dayna Childs	Asao Inoue	Lauren Montgomery	Dawn Williams
Paul Cigarruista	Linda Ishem	Stephen Norman	Doug Wills
Audrey Cox	Darcy Janzen	Tracy Norton	Laura Yanez
Tarna Derby-McCurtain	Beth Jeffrey	Jay Novelo	Derek Young

Strategic Planning Progress



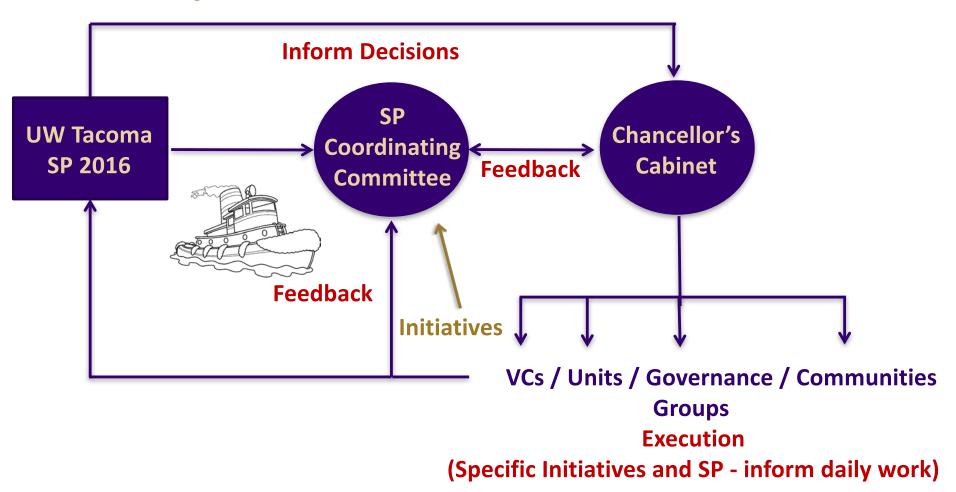
DRAFT TIMELINE 2015/16

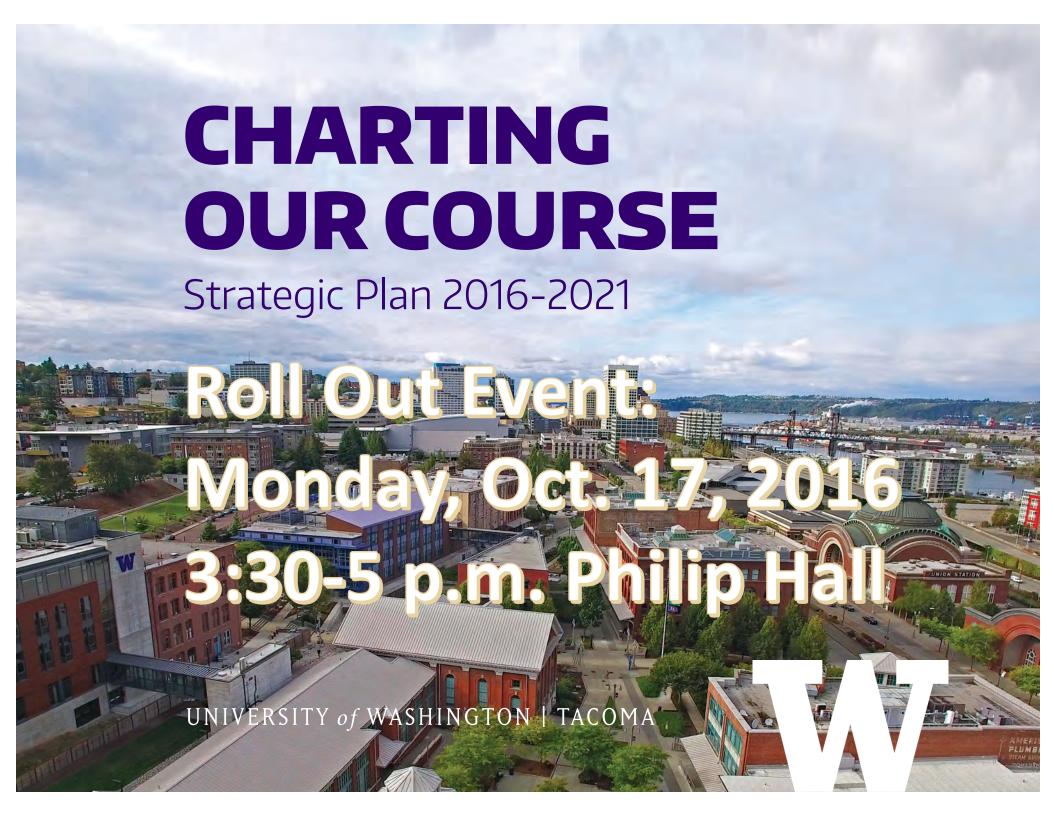




IMPLEMENTATION

Implementation process needs to be clear, simple, and easily blended into normal work flow





UW Campaign Launch





- October 21 —
 Community Launch Event @ UW Seattle
- Register: uw.edu/together





- January 5 —
 UW Tacoma Launch Event for faculty and staff
- January 7 —
 UW Tacoma Launch Event for donors















Questions & Discussion

